

Key developments



In 2025, FESCO focused on **developing container transportation** through land border crossings. April saw a record number of container trains carrying imports from China, with 82 trains dispatched during the month. Public container train services were launched from Chinese cities to Minsk and to St Petersburg via Kazakhstan.



FESCO **opened an office** in Dalian to develop container transportation through one of Northeast China's largest ports and to expand its logistics footprint in the Liaoning Province.



In 2025, FESCO **retained its No. 1 position** among Russia's international maritime carriers, and became the leader in diversification of container routes between Russia and friendly countries.



In partnership with the RATRACO logistics operator, a subsidiary of Vietnam Railways, FESCO **launched a direct rail service** from Vietnam to Moscow via China and Mongolia.



FESCO earned **the highest A+ status** in the nationwide Leaders of Corporate Charity ranking. Compared with 2024, the Group moved up one category from A to A+.



As part of its strategy to enter new markets, FESCO launched **transportation services between Russia and the port of Durban** (South Africa). The Group also provides road transportation services throughout South Africa.



FESCO began **direct vessel calls** at Bangkok (Thailand) and Pasir Gudang (Malaysia) as part of the FESCO Intra Asia Service international route connecting the nations of Southeast Asia.



The Group **acquired the management company** of Kaliningrad Sea Fishing Port, strengthening FESCO's position in the Baltic Basin.



A second vessel was deployed on the FESCO Saint-Petersburg – Kaliningrad Line (FSKL). As a result, two sister container vessels now operate between St Petersburg and the Kaliningrad Region, enabling the Group to more than **double transportation volumes** on this route.



In 2025, the NCR rating agency upgraded FESCO's **long-term credit rating** from AA to AA+ with a stable outlook, while the Expert RA agency reaffirmed FESCO's AA credit rating with a stable outlook.



Commercial Port of Vladivostok maintained its leadership **by container handling volumes** in Russia for the sixth consecutive year. In 2025, the Group acquired 15 new terminal tractors for VMTP and commissioned Russia's first stationary portal-type inspection and screening facility at a maritime border checkpoint.



On the FESCO Indian Line West long-haul route between Novorossiysk, Indian ports and the UAE, the Group **increased fleet capacity** by 45% by deploying the third container vessel.