

Key performance indicators

GRI 201-1, MED 1, SPBC 61

Group's financial results¹, RUB million

Indicator	2022	2023	2024	2025	YoY change, % 2025/2024
Revenue, RUB million	162,639	172,004	184,978	171,583	(7)
EBITDA ² , RUB million	71,483	53,607	54,498	28,369	(48)
EBITDA margin, %	44	31	29	17	(12) pp

Indicator	2022	2023	2024	2025	YoY change, % 2025/2024
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Liner and Logistics Division

Revenue, RUB million	138,926	146,608	163,129	151,451	(7)
EBITDA, RUB million	71,483	53,607	54,498	28,369	(48)
EBITDA margin, %	44	31	29	17	(12) pp

Port Division

Revenue, RUB million	32,977	35,238	33,424	29,772	(11)
EBITDA, RUB million	20,749	20,364	19,458	16,534	(15)
EBITDA margin, %	63	58	58	56	(2) pp

Rail Division

Revenue, RUB million	6,932	8,915	10,272	12,775	24
EBITDA, RUB million	3,947	5,005	5,434	8,433	55
EBITDA margin, %	57	56	53	66	13 pp

Shipping Division

Revenue, RUB million	7,807	14,850	12,627	16,508	31
EBITDA, RUB million	3,446	9,141	1,640	8,194	400
EBITDA margin, %	44	62	13	50	37 pp

Fuel Division

Revenue, RUB million	2,788	2,884	3,290	2,168	(34)
EBITDA, RUB million	125	154	211	197	(7)
EBITDA margin, %	4	5	6	9	3 pp

Group's operating results

Indicator	2022	2023	2024	2025	YoY change, % 2025/2024
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Liner and Logistics Division

Intermodal transportation, k TEU	507	625	635	678	7
International maritime transportation, k TEU	342	419	501	525	5
Domestic maritime transportation, k TEU	84	105	104	123	19

Port Division

Container handling, k TEU	768	859	879	806	(8)
General cargoes handling, kt	5,138	4,328	4,429	4,169	(6)
Oil product handling, kt	480	454	451	341	(24)
Vehicle handling, units	110,783	97,443	105,222	136,261	29

Rail Division

Rolling stock, units	10,791	13,061	14,886	14,741	(1)
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Shipping Division

Transport fleet, units	29	37	36	39	5
Operable vessel days ³	6,931	8,470	9,162	9,019	(2)

Bunkering Division

Bunkering volumes, kt	98	151	185	213	15
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¹ For more details on financial results, see the Financial Review section.

² EBITDA is calculated as operating profit net of amortisation, depreciation of tangible fixed assets, and one-off expenses and includes the adjustments for IFRS 16.

³ Total number of days when the vessel was available for operation, excluding downtime due to the vessel's overhaul, upgrade, dry docking, or specialised or intermediate maintenance.